# Nonprofit Management, MS

Facing the threat of privatization and for-profit competition, nonprofit organizations are challenged to find leaders who not only possess keen business and managerial skills but can also effect change at a community or social level. Being successful in this dynamic and rewarding field requires strong leadership, managerial and interpersonal skills, as well as in-depth knowledge of fundraising, marketing, program development, and governance issues.

Integrating theoretical approaches with practical applications, the **Master of Science in Nonprofit Management** seeks to prepare you for a leadership position in a not-for-profit university, hospital, charity, foundation, or religious organization. Upon completion of this nonprofit degree, you emerge well equipped to embark on a career in nonprofit management—prepared, and inspired, to make a meaningful impact.

The mission of the Master of Science in Nonprofit Management at the College of Professional Studies is to offer courses that further develop the students' knowledge, skills, talent, and abilities. Faculty in the program support students' development goals through action-oriented courses that link theoretical learning to practical application. Nonprofit management courses aim to prepare students to be mission-driven executive leaders, managers, employees, and board members in public and private nonprofit organizations.

## **Program Requirements**

Complete all courses and requirements listed below unless otherwise indicated.

#### **Required Courses**

Code	Title	Hours
NPM 6100	Strategic Management for the Nonprofit Sector	3
NPM 6110	Legal and Governance Issues in Nonprofit Organizations	3
NPM 6120	Financial Management for Nonprofit Organizations	3
NPM 6125	Promoting Nonprofit Organizations	3
NPM 6130	Fundraising and Development for Nonprofit Organizations	3
NPM 6140	Grant and Report Writing	3
NPM 6150	Human Resources Management in Nonprofit Organizations	3
NPM 6980	Capstone	3

The remaining required quarter hours for the program may be completed by a combination of completing a concentration and additional electives or selecting any courses listed in the elective list.

### Concentration

- Fundraising (p. 2)
- Leadership and Communication (p. 2)
- Project Management
- Sales Management
- Social Media Analytics (p. 3)
- Social Innovation

### **Electives**

Code	Title	Hours
Complete courses from the 6000 level. Belo	w is a list of courses regularly offered as electives within the program.	
Nonprofit Management Electives		
NPM 6210	Social Value Investing and Effective Partnerships	
NPM 6220	Donor Research and Management	
NPM 6230	Measuring Social Impact	
NPM 6240	Managing the Annual Fund	
NPM 6310	Social and Sustainable Entrepreneurship	
NPM 6320	New Ventures in Social Entrepreneurship	
Other Electives		
ALY 6000	Introduction to Analytics	
ALY 6010	Probability Theory and Introductory Statistics	
ALY 6070	Communication and Visualization for Data Analytics	
ALY 6110	Data Management and Big Data	
CMN 6025	Digital Era Skills: Platforms, Tools, and Techniques	

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CMN 6045	Leveraging Digital Technologies: Strategy, Assessment, and Governance
CMN 6050	Crisis Communication
CMN 6060	Negotiation, Mediation, and Facilitation
CMN 6065	Implementation and Management of Social Media Channels and Online Communities
CMN 6080	Intercultural Communication
CMN 6090	Organizational Culture, Climate, and Communication
CMN 6100	Communication Networks and Managing Information
COP 6940	Personal and Career Development
DGM 6285	Interactive Marketing Fundamentals
DGM 6290	Social Media and Brand Strategy Implementation
EDU 6184	Interdisciplinary Foundations
GST 6610	Sustainable Development
INT 6943	Integrative Experiential Learning
LDR 6110	Leading Teams Strategically in a Global Environment
LDR 6120	Developing Organizational Success through Leadership Development
LDR 6135	Ethical Leadership
LDR 6140	Leadership Strategy, Design, and Practice
LDR 6150	Innovation and Organizational Transformation
PJM 5900	Foundations of Project Management
PJM 6000	Project Management Practices
PJM 6005	Project Scope Management
PJM 6015	Project Risk Management
PJM 6025	Project Scheduling and Cost Planning
PJM 6135	Project Quality Management

## **Program Credit/GPA Requirements**

45 total quarter hours required Minimum 3.000 GPA required

Concentrations		
FUNDRAISING		
Code	Title	Hours
Required Courses		
NPM 6210	Social Value Investing and Effective Partnerships	3
NPM 6220	Donor Research and Management	3
NPM 6230	Measuring Social Impact	3
Electives		
Complete a minimum of 6 qua	arter hours from the following:	6
ALY 6000	Introduction to Analytics	
ALY 6010	Probability Theory and Introductory Statistics	
and ALY 6070	and Communication and Visualization for Data Analytics	
DGM 6285	Interactive Marketing Fundamentals	
DGM 6290	Social Media and Brand Strategy Implementation	
NPM 6240	Managing the Annual Fund	
LEADERSHIP AND COMMUNIC	ATION	
Code	Title	Hours
Required Courses		
CMN 6090	Organizational Culture, Climate, and Communication	3
LDR 6150	Innovation and Organizational Transformation	3
Electives		
Complete a minimum of 9 qua	arter hours from the following:	ç
CMN 6000 and INT 6000	Introduction to Organizational Communication and Writing Lab	

CMN 6060	Negotiation, Mediation, and Facilitation	
CMN 6080	Intercultural Communication	
CMN 6100	Communication Networks and Managing Information	
LDR 6120	Developing Organizational Success through Leadership Development	
LDR 6135	Ethical Leadership	
LDR 6140	Leadership Strategy, Design, and Practice	
LDR 6150	Innovation and Organizational Transformation	
LDR 6110	Leading Teams Strategically in a Global Environment	
LDR 6140	Leadership Strategy, Design, and Practice	
PROJECT MANAGEMENT		
Code	Title	Hours
Required Courses		
Complete the courses that are req	uired based on the number of years of project management experience you have completed.	6-7
Two-plus years project manage		
PJM 6000	Project Management Practices	
PJM 6015	Project Risk Management	
Fewer than two years project m		
PJM 5900	Foundations of Project Management <sup>1</sup>	
PJM 6000	Project Management Practices	
PJM 6015	Project Risk Management	
Electives		
Complete a minimum of 5 quarter	hours from the following: $^2$	5
PJM 6005	Project Scope Management	0
and PJM 6125	and Project Evaluation and Assessment	
or PJM 6140	Managing Troubled Projects	
PJM 6025	Project Scheduling and Cost Planning	
PJM 6135	Project Quality Management	
10110100	roject quarty management	
SALES MANAGEMENT		
Code	Title	Hours
Required Courses		
LDR 6100	Developing Your Leadership Capability	3
SMT 6010	Building Business Acumen	
	-	3
SMT 6020	Managing the Customer Experience	3
SMT 6060	-	
SMT 6060 Elective Courses	Managing the Customer Experience Decision Support and Sales Analytics	3
SMT 6060 <b>Elective Courses</b> Complete a minimum 6 quarter ho	Managing the Customer Experience Decision Support and Sales Analytics ours from the following:	3
SMT 6060 Elective Courses	Managing the Customer Experience Decision Support and Sales Analytics ours from the following: Consumer Behaviors in the Online Environment	3 3
SMT 6060 <b>Elective Courses</b> Complete a minimum 6 quarter ho	Managing the Customer Experience Decision Support and Sales Analytics ours from the following:	3 3
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060	Managing the Customer Experience Decision Support and Sales Analytics ours from the following: Consumer Behaviors in the Online Environment	3 3
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045	Managing the Customer Experience Decision Support and Sales Analytics ours from the following: Consumer Behaviors in the Online Environment Leveraging Digital Technologies: Strategy, Assessment, and Governance	3 3
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060	Managing the Customer Experience Decision Support and Sales Analytics ours from the following: Consumer Behaviors in the Online Environment Leveraging Digital Technologies: Strategy, Assessment, and Governance Negotiation, Mediation, and Facilitation	3 3
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060 EAI 6020	Managing the Customer Experience Decision Support and Sales Analytics ours from the following: Consumer Behaviors in the Online Environment Leveraging Digital Technologies: Strategy, Assessment, and Governance Negotiation, Mediation, and Facilitation Al System Technologies	3 3
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060 EAI 6020 LDR 6110	Managing the Customer Experience Decision Support and Sales Analytics ours from the following: Consumer Behaviors in the Online Environment Leveraging Digital Technologies: Strategy, Assessment, and Governance Negotiation, Mediation, and Facilitation Al System Technologies Leading Teams Strategically in a Global Environment	3 3
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060 EAI 6020 LDR 6110 LDR 6135	Managing the Customer Experience   Decision Support and Sales Analytics   Durs from the following:   Consumer Behaviors in the Online Environment   Leveraging Digital Technologies: Strategy, Assessment, and Governance   Negotiation, Mediation, and Facilitation   Al System Technologies   Leading Teams Strategically in a Global Environment   Ethical Leadership	3 3
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060 EAI 6020 LDR 6110 LDR 6135 PJM 5900	Managing the Customer Experience Decision Support and Sales Analytics burs from the following: Consumer Behaviors in the Online Environment Leveraging Digital Technologies: Strategy, Assessment, and Governance Negotiation, Mediation, and Facilitation Al System Technologies Leading Teams Strategically in a Global Environment Ethical Leadership Foundations of Project Management	3 3
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060 EAI 6020 LDR 6110 LDR 6135 PJM 5900 PJM 6210	Managing the Customer Experience   Decision Support and Sales Analytics   Durs from the following:   Consumer Behaviors in the Online Environment   Leveraging Digital Technologies: Strategy, Assessment, and Governance   Negotiation, Mediation, and Facilitation   Al System Technologies   Leading Teams Strategically in a Global Environment   Ethical Leadership   Foundations of Project Management   Communication Skills for Project Managers	3 3
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060 EAI 6020 LDR 6110 LDR 6135 PJM 5900 PJM 6210 PJM 6185 SMT 6983	Managing the Customer Experience   Decision Support and Sales Analytics   Durs from the following:   Consumer Behaviors in the Online Environment   Leveraging Digital Technologies: Strategy, Assessment, and Governance   Negotiation, Mediation, and Facilitation   Al System Technologies   Leading Teams Strategically in a Global Environment   Ethical Leadership   Foundations of Project Management   Communication Skills for Project Managers   Managing Innovation Projects	3 3
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060 EAI 6020 LDR 6110 LDR 6135 PJM 5900 PJM 6210 PJM 6185 SMT 6983 SOCIAL MEDIA ANALYTICS	Managing the Customer Experience   Decision Support and Sales Analytics   Durs from the following:   Consumer Behaviors in the Online Environment   Leveraging Digital Technologies: Strategy, Assessment, and Governance   Negotiation, Mediation, and Facilitation   Al System Technologies   Leading Teams Strategically in a Global Environment   Ethical Leadership   Foundations of Project Management   Communication Skills for Project Managers   Managing Innovation Projects   Special Topics	3 3 6
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060 EAI 6020 LDR 6110 LDR 6135 PJM 5900 PJM 6210 PJM 6185 SMT 6983 SOCIAL MEDIA ANALYTICS Code	Managing the Customer Experience   Decision Support and Sales Analytics   Durs from the following:   Consumer Behaviors in the Online Environment   Leveraging Digital Technologies: Strategy, Assessment, and Governance   Negotiation, Mediation, and Facilitation   Al System Technologies   Leading Teams Strategically in a Global Environment   Ethical Leadership   Foundations of Project Management   Communication Skills for Project Managers   Managing Innovation Projects	3 3
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060 EAI 6020 LDR 6110 LDR 6135 PJM 5900 PJM 6210 PJM 6185 SMT 6983 SOCIAL MEDIA ANALYTICS Code Required Courses	Managing the Customer Experience Decision Support and Sales Analytics burs from the following: Consumer Behaviors in the Online Environment Leveraging Digital Technologies: Strategy, Assessment, and Governance Negotiation, Mediation, and Facilitation AI System Technologies Leading Teams Strategically in a Global Environment Ethical Leadership Foundations of Project Management Communication Skills for Project Managers Managing Innovation Projects Special Topics <b>Title</b>	3 3 6 Hours
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060 EAI 6020 LDR 6110 LDR 6110 LDR 6135 PJM 5900 PJM 6210 PJM 6210 PJM 6185 SMT 6983 SOCIAL MEDIA ANALYTICS Code Required Courses CMN 6045	Managing the Customer Experience   Decision Support and Sales Analytics   burs from the following:   Consumer Behaviors in the Online Environment   Leveraging Digital Technologies: Strategy, Assessment, and Governance   Negotiation, Mediation, and Facilitation   Al System Technologies   Leading Teams Strategically in a Global Environment   Ethical Leadership   Foundations of Project Management   Communication Skills for Project Managers   Managing Innovation Projects   Special Topics   Title   Leveraging Digital Technologies: Strategy, Assessment, and Governance	3 3 6 Hours 3
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060 EAI 6020 LDR 6110 LDR 6135 PJM 5900 PJM 6210 PJM 6185 SMT 6983 SOCIAL MEDIA ANALYTICS Code Required Courses	Managing the Customer Experience Decision Support and Sales Analytics burs from the following: Consumer Behaviors in the Online Environment Leveraging Digital Technologies: Strategy, Assessment, and Governance Negotiation, Mediation, and Facilitation AI System Technologies Leading Teams Strategically in a Global Environment Ethical Leadership Foundations of Project Management Communication Skills for Project Managers Managing Innovation Projects Special Topics <b>Title</b>	3 6
SMT 6060 Elective Courses Complete a minimum 6 quarter ho CMN 6040 CMN 6045 CMN 6060 EAI 6020 LDR 6110 LDR 6110 LDR 6135 PJM 5900 PJM 6210 PJM 6210 PJM 6185 SMT 6983 SOCIAL MEDIA ANALYTICS Code Required Courses CMN 6045	Managing the Customer Experience   Decision Support and Sales Analytics   Durs from the following:   Consumer Behaviors in the Online Environment   Leveraging Digital Technologies: Strategy, Assessment, and Governance   Negotiation, Mediation, and Facilitation   Al System Technologies   Leading Teams Strategically in a Global Environment   Ethical Leadership   Foundations of Project Management   Communication Skills for Project Managers   Managing Innovation Projects   Special Topics   Title   Leveraging Digital Technologies: Strategy, Assessment, and Governance   Implementation and Management of Social Media Channels and Online	3 3 6 Hours 3

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#### Electives

Electives		
Complete a minimum of 5 quarter hou	rs from the following:	5
ALY 6000	Introduction to Analytics	
ALY 6110	Data Management and Big Data	
and ALY 6070	and Communication and Visualization for Data Analytics	
ALY 6010	Probability Theory and Introductory Statistics	
DGM 6290	Social Media and Brand Strategy Implementation	
SOCIAL INNOVATION		
Code	Title	Hours
Required Courses		
GST 6610	Sustainable Development	4
NPM 6230	Measuring Social Impact	3
NPM 6310	Social and Sustainable Entrepreneurship	3
NPM 6320	New Ventures in Social Entrepreneurship	3
Electives		
Complete a minimum of 3 quarter hours from the following:		3
ALY 6000	Introduction to Analytics	
ALY 6010	Probability Theory and Introductory Statistics	
and ALY 6070	and Communication and Visualization for Data Analytics	
DGM 6285	Interactive Marketing Fundamentals	
DGM 6290	Social Media and Brand Strategy Implementation	
LDR 6120	Developing Organizational Success through Leadership Development	
PJM 5900	Foundations of Project Management	
and PJM 6000	and Project Management Practices	

1

This course is required for students who do not have **at least two years** of professional experience working on projects. This course is only intended for those who are not familiar with professional project work. Students with two years or more of professional project experience should not take Foundations of Project Management (PJM 5900).

2

Students who take Foundations of Project Management (PJM 5900) are not required to take a course in this section.